

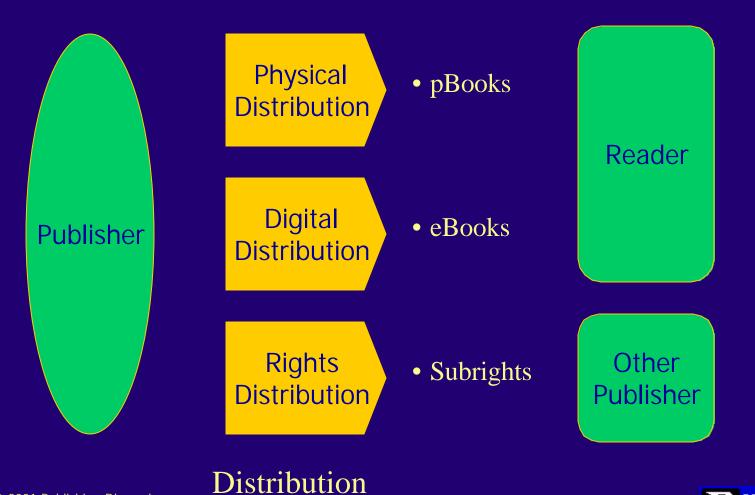
#### The eBook Supply Chain:

**Opportunities and Challenges** 

October 9, 2001

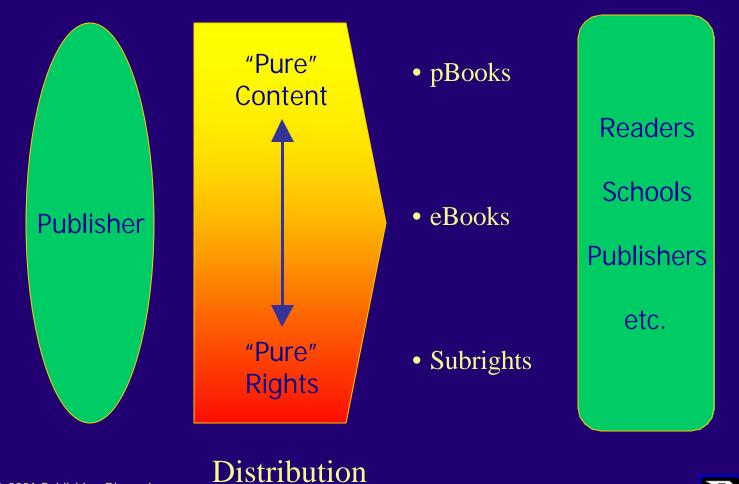
Ken Brooks, President
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## There are three distinct types of distribution



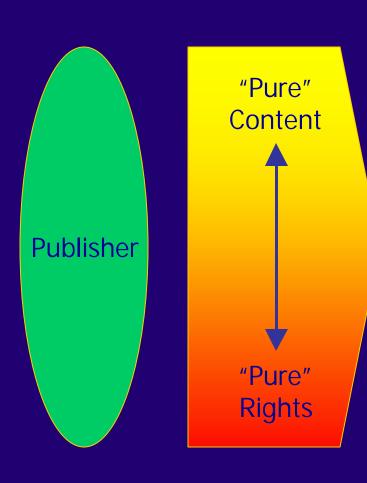


# The boundaries are beginning to blur





## The new transactions fill in the gaps



- pBooks
- Print-on-Demand
- eBooks
- On-line access
- Permissions
- Subrights

Readers

Schools

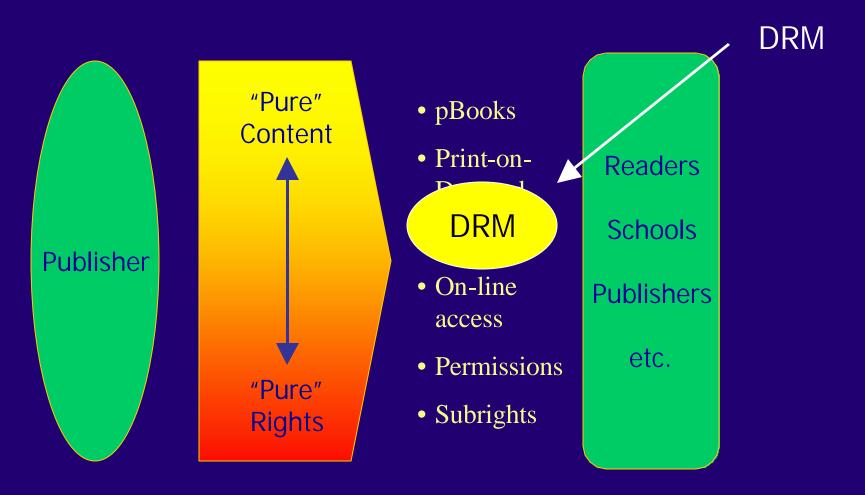
**Publishers** 

etc.

Distribution

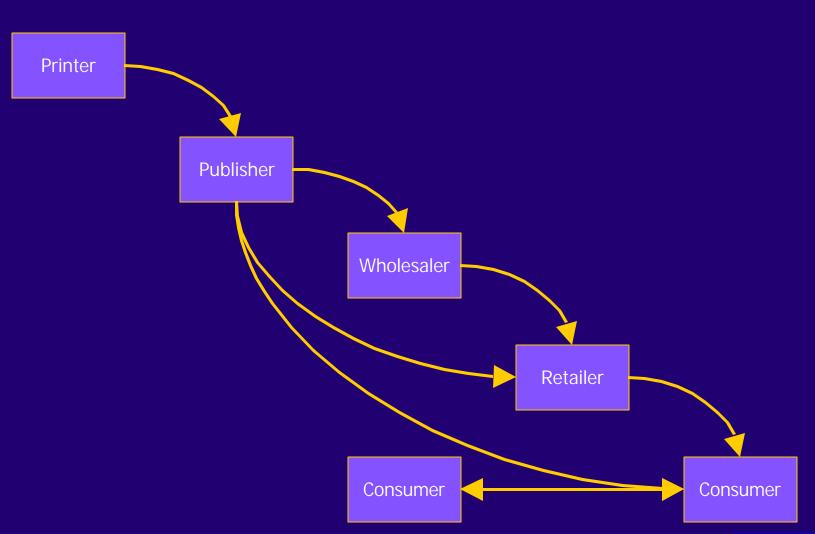


# DRM is a small piece of a much larger picture



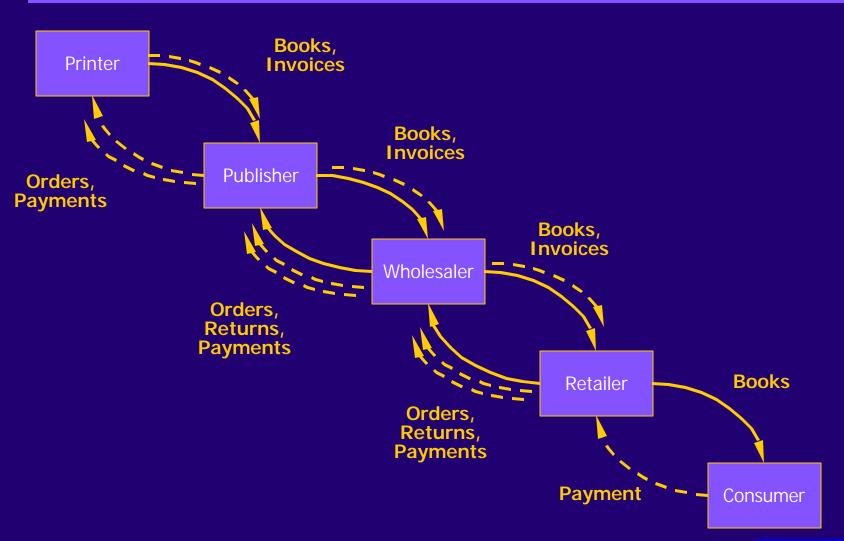


# The pBook supply chain



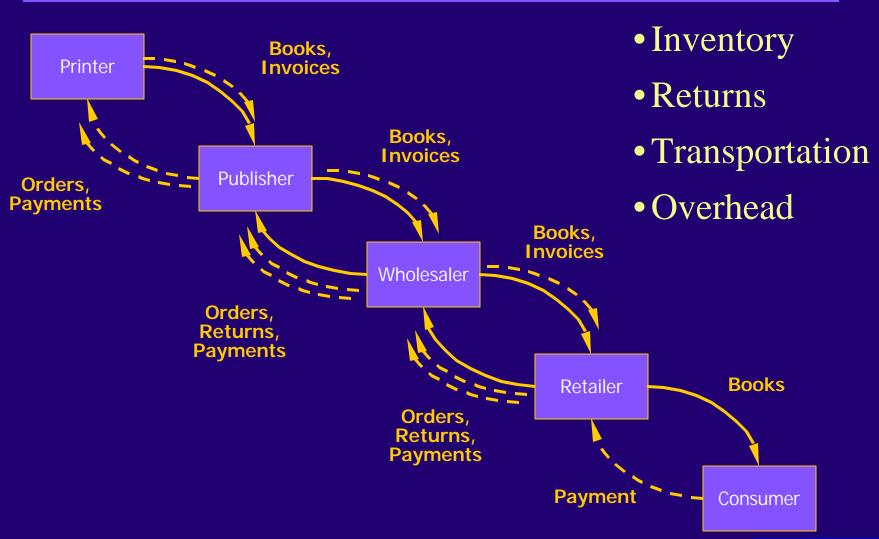


### Each arrow really reflects multiple transactions...

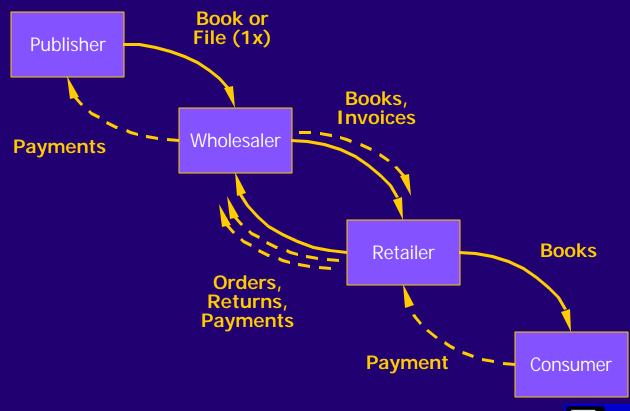




### ...leading to a good deal of excess cost

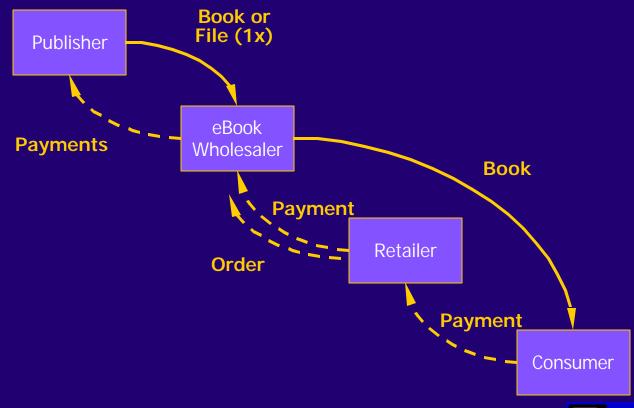


### Central POD simplifies the process for publishers





# eBooks simplify the entire chain





## **Operational issues**

- Sales reporting
- Revenue recognition
- COGS accounting
- Inventory accounting
- Royalty accounting and reporting



#### And there are interesting developments...

- Sales continue to steadily grow
- Conversion and initial preparation are becoming increasingly wellunderstood and common
  - Multi-format publishing is common
  - Publishers creating standard designs and specifications
- Microsoft continues to improve the capabilities of their reader
  - Reader 2.0 for PDAs
  - Increasing support of linking
  - Increasing support of complex layouts
- Adobe continues to introduce tools to make PDF more adaptive and adaptive formats easier to turn into pages
  - Acrobat 5.0
  - PDF now has reflow capability and allows structural markup
  - InDesign 2.0 has table and other critical feature support
- Palm Digital Media continues to outpace all other formats in sales
- Technology continues to develop
  - Screen resolution
  - Device cost (Franklin, Gemstar)





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